FY21 Annual Results Presentation

For the year ended 30 June 2021

29 September 2021





0

Safe Harbour Statement

The information contained in our presentation is intended solely for your personal reference. In addition, such information contains projections and forward-looking statements that reflect the Company's current views with respect to future events and financial performance. These views are based on assumptions subject to various risks. No assurance can be given that future events will occur, that projections will be achieved, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

Shareholders of the Company and potential investors are advised to exercise caution when dealing in the shares of the Company.



- Company Facts
- Financial Highlights

- Retail Network
- Future Strategies
- Store List

Company Facts

Company Facts

Year of Establishment:	1993	
Date of Listing on HKEx:	12 July 2007	
HK Stock Code:	825	
Issued Shares:	1,686,145,000	
Shareholding Structure:	New World Development 74.99%Public 25.01%	
Board of Directors:	 Non-executive Directors Dr. Cheng Chi-kong, Adrian, JP (<i>Chairman</i>) Ms. Chiu Wai-han, Jenny Executive Directors Mr. Cheung Fai-yet, Philip (<i>Joint Chief Executive Officer</i>) Ms. Xie Hui-fang, Mandy (<i>Joint Chief Executive Officer</i>) Independent non-executive Directors Mr. Cheong Ying-chew, Henry Mr. Chan Yiu-tong, Ivan Mr. Tong Hang-chan, Peter Mr. Yu Chun-fai 	5

Company Business



New World Supermarket

Core Business



"New World" and "Ba Li Chun Tian" branded department stores and shopping malls in Mainland China

29

Private Label Series

LOL Concept Shop



- N+ Convenience Store
- New World Supermarket

Existing stores: 9

Existing stores: 2

Existing stores: 4



Summary for FY21

Same-store Sales Growth ('SSSG')

• SSSG for FY21 was 3.9%, SSSG for FY20 was -26.6%

Revenue

• Revenue for FY21 was HK\$2,246.0 million compared with HK\$2,232.7 million in FY20

Operating Profit for the Year

• Operating profit for the year was HK\$89.5 million. Operating loss for FY20 was HK\$198.0 million

Loss for the Year

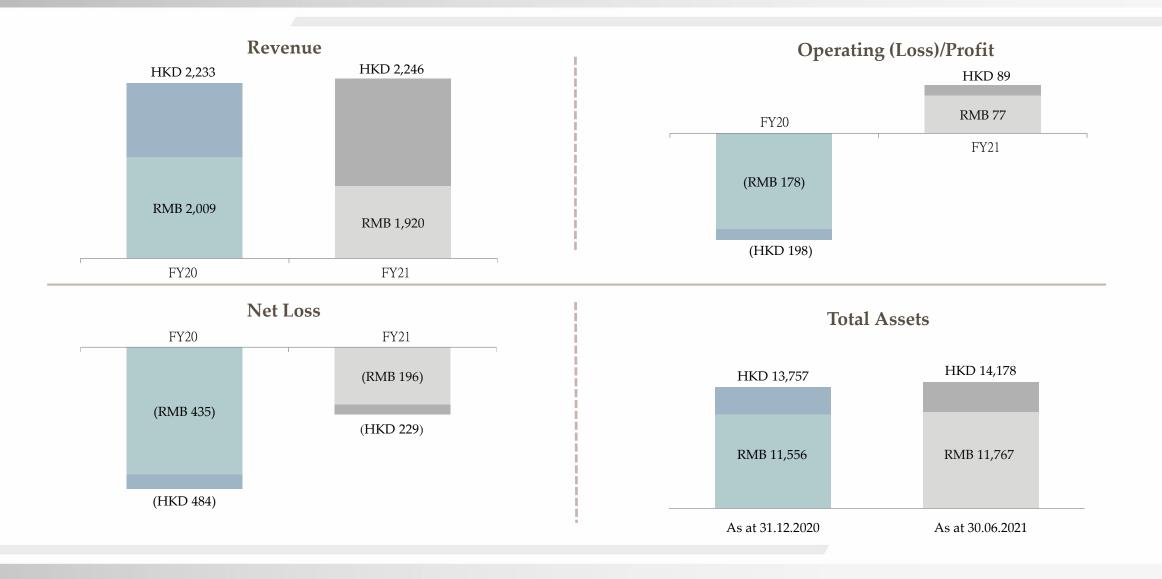
• Loss for the year was HK\$229.4 million. Loss for FY20 was HK\$483.7 million

Loss per Share

• Loss per share for the year was HK\$0.14

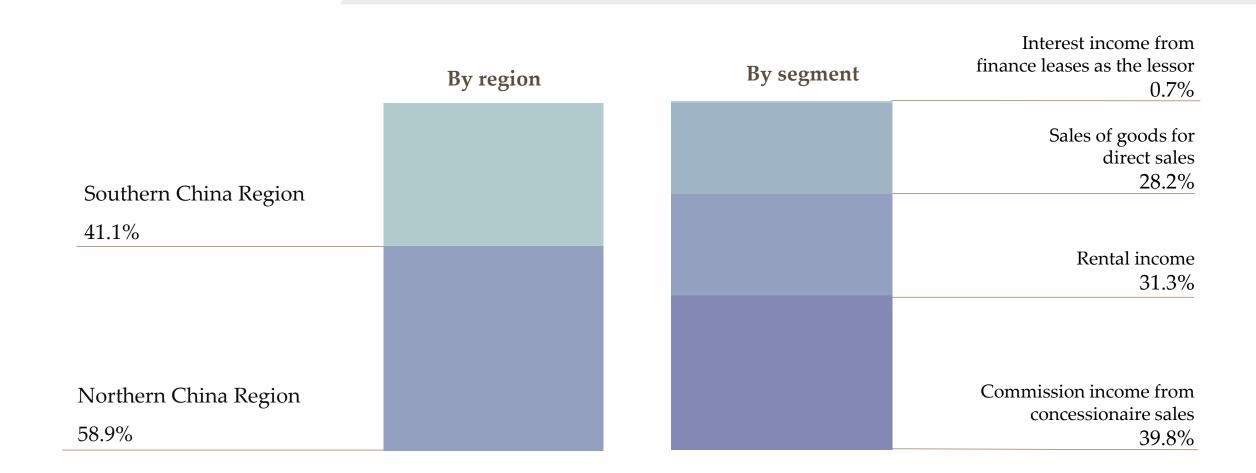
Financial Highlights

(HKD/RMB mn)



9

Revenue Breakdown



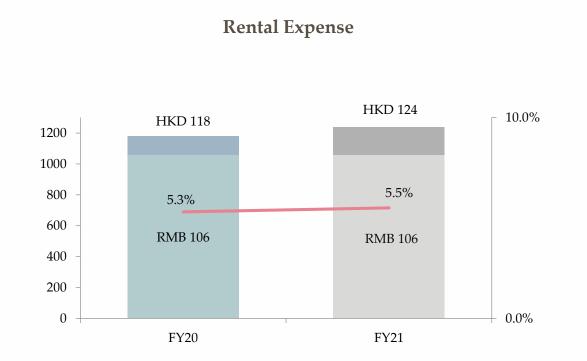
Revenue Analysis

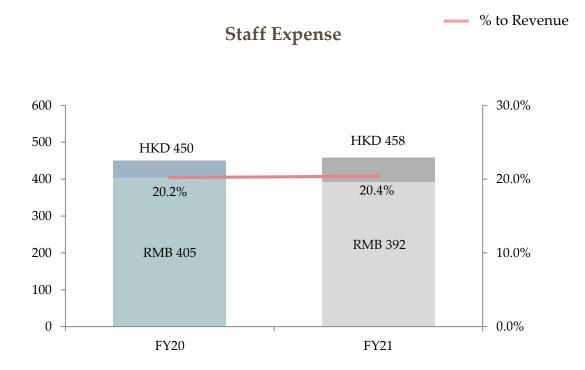
(*HKD/RMB mn*)



Expense Ratios

(HKD/RMB mn)





Expense Ratios

Selling, Promotion, Advertising & — % to Revenue Depreciation **Related Expenses*** 700 50 HKD 46 HKD 602 HKD 43 HKD 584 600 3.0% 40 500 26.9% 26.0% 30 2.0% 1.9% 2.0% 400 300 20 RMB 542 RMB 499 1.0% 200 RMB 39 RMB 39 10 100 0 0.0% 0 FY20 FY21

* This includes "Purchases of Promotion Items"

30.0% 20.0% 10.0% 0.0% FY20 FY21

(HKD/RMB mn)

Five-year Financial Summary

	For the year ended 30 June				
	2021 HK\$′000	2020 HK\$′000	2019 HK\$′000	2018 HK\$′000	2017 HK\$′000
Results					
Revenue	2,245,966	2,232,691	3,519,017	3,821,120	3,484,322
Operating profit/(loss)	89,491	(197,960)	204,602	185,353	277,841
(Loss)/profit for the year	(229,359)	(483,668)	32,663	11,085	128,289
Profit/(loss) attributable to non-controlling interests	_	-	_	57	(322)
(Loss)/profit attributable to shareholders of the Company	(229,359)	(483,668)	32,663	11,028	128,611
			As at 30 Jun	e	
	2021 HK\$′000	2020 HK\$′000	2019 HK\$′000	2018 HK\$′000	2017 HK\$'000
Assets, liabilities and equity					
Total assets	14,177,638	13,119,276	11,797,523	12,589,234	12,224,897
Total liabilities	9,709,311	8,909,955	5,954,914	6,469,886	6,296,963
Total equity	4,468,327	4,209,321	5,842,609	6,119,348	5,927,934



Capturing Opportunities in New Tier 1 Cities



- 29 "New World" (「新世界」) and "Ba Li Chun Tian" (「巴黎春天」) branded department stores and shopping malls
- **17** major locations in Mainland China
- Total GFA: **1,209,350** sq.m.

Capturing Opportunities in New Tier 1 Cities Tier 2, 3 & Others

Yantai



Yanjiao

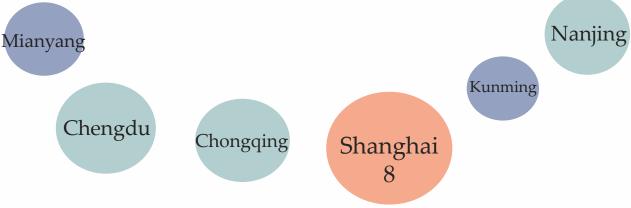
No. of Stores in TWO Regions

4

Xi'an

Lanzhou

3



Northern China Region:

Tier 1

[Tier 1]: Beijing [New Tier 1]: Tianjin, Xi'an, Shenyang, Wuhan, Changsha, Zhengzhou [Tier 2]: Yantai, Harbin, Lanzhou [Others]: Yanjiao

New Tier 1

Southern China Region: [Tier 1]: Shanghai [New Tier 1]: Nanjing, Chengdu, Chongqing [Tier 2]: Kunming [Tier 3]: Mianyang

N.B. The above cities are categorised according to the Ranking of Cities' Business Attractiveness 2021 released by The Rising Lab (新一線城市研究所) under Yicai Media Group (第一財經), which grades all 337 prefecture-level cities in Mainland China.

Source: https://www.vicai.com/news/100648666.htm

Store List

Northern China Region

***** Thematic Street Zones

• LOL Concept Shop

N+ Convenience Store *

★ New World Supermarket

(as at 30 June 2021)

	Date of Opening	Approx. GFA (sq.m.)		
1. Beijing New World Department Store No. 3 and No. 5 Chongwenmenwai Street, Dongcheng District, Beijing, China	Jul 1998	117,200	• •	*
2. Beijing New World Trendy Department Store Block A, Wanda Plaza, 93 Jianguo Road, Chaoyang District, Beijing, China	Mar 2007	31,200	• •	
3. Beijing New World Liying Department Store 16 Guangshun South Road, Wangjing, Chaoyang District, Beijing, China	Sep 2008	52,000	٠	
4. Beijing New World Qianzi Department Store 18 Xinshunnan Road, Shunyi District, Beijing, China	Sep 2010	55,600	٠	
5. Tianjin New World Department Store 138 Dongma Road, Nankai District, Tianjin, China	Oct 1997	57,000	*	
6. Yanjiao New World Department Store Xin Le Hui Shopping Plaza, Interchange of Shenwei North Road and Yan Ling Road, Yanjiao Economic and Technological Development Zone, Sanhe City, Hebei Province, China	Apr 2013	32,000		
7. Xi'an New World City Plaza 88 North Street, Lianhu District, Xi'an City, Shaanxi Province, China	Dec 2012	58,700		
8. Yantai New World Department Store Wanxiang Plaza, Qingquan Road, Laishan District, Yantai, Shandong Province, China	Dec 2013	55,600		*
9. Lanzhou New World Department Store 89 Zhangye Road, Chengguan District, Lanzhou, Gansu, China	Sep 2005	28,500		*
10. Harbin New World Department Store 403 Huayuan Street, Nangang District, Harbin, Heilongjiang Province, China	Nov 1996	50,000		
11. Shenyang New World Department Store – Jianqiao Road Branch Store 3 Jianqiao Road, Dadong District, Shenyang City, Liaoning, China	May 2011	34,000		19

Northern China Region

(as at 30 June 2021)

- ***** Thematic Street Zones
- LOL Concept Shop

■ N+ Convenience Store

★ New World Supermarket

	Date of Opening	Approx. GFA (sq.m.)			
12. Wuhan New World Department Store 566 Jian She Da Dao, Hankou, Wuhan, Hubei Province, China	Nov 1994	42,000		٠	*
13. Wuhan New World Department Store – Wuchang Branch Store 1 Luoyu Road, Hongshan District, Wuhan, Hubei Province, China	Oct 2005	24,000	*		
14. Wuhan New World Department Store – Xudong Branch Store 31 Xudong Dajie, Hongshan District, Wuhan, Hubei Province, China	Jan 2008	29,200			
15. Zhengzhou New World Department Store 57 Zijingshan Road, Guancheng Huizu District, Zhengzhou, China	Apr 2011	35,500	*		
16. Changsha New World Trendy Plaza 153 Wuyi Xi Road, Changsha, Hunan Province, China	Sep 2006	35,000	*		

Southern China Region

(as at 30 June 2021)

Thematic Street ZonesLOL Concept Shop

	Date of	Date of	Approx.	
	Opening	GFA (sq.m.)		
1. Hong Kong New World Department Store – Shanghai Huaihai Branch Store 939-949 Central Huaihai Road, Huangpu District, Shanghai, China	Dec 2001	22,500		
2. Hong Kong New World Department Store – Shanghai Qibao Branch Store 3755 Qixin Road, Minhang District, Shanghai, China	Dec 2005	36,550		
3. Hong Kong New World Department Store – Shanghai Wujiaochang Branch Store 1 Songhu Road, Yangpu District, Shanghai, China	Dec 2006	44,000	•	
4. Hong Kong New World Department Store – Shanghai Pujian Branch Store 118 Pujian Road, Pudong New District, Shanghai, China	Sep 2007	46,000	•	
5. Hong Kong New World Department Store – Shanghai Baoshan Branch Store 888 Zhenhua Road, Baoshan District, Shanghai, China	Jan 2010	39,000	•	
6. Hong Kong New World Department Store – Shanghai Chengshan Branch Store 1993 Chengshan Road, Pudong New District, Shanghai, China	Apr 2010	38,000	•	
7. Hong Kong New World Department Store – Shanghai Shaanxi Road Branch Store No. 155 Changshou Road, Putuo District, Shanghai, China	Nov 2011	42,000		
3. Hong Kong New World Department Store – Shanghai Tianshan Road Branch Store 762 Tian Shan Road, Changning District, Shanghai, China	Aug 2013	43,000		
9. Nanjing New World Department Store 88 Zhujiang Road, Xuanwu District, Nanjing, Jiangsu, China	Nov 2007	41,200	*	
10. Chengdu New World Department Store Plaza Central, 8 Shun Cheng Da Jie, Jinjiang District, Chengdu, Sichuan, China	Dec 2006	30,000		
11. Chongqing New World Department Store Future International Building, No.6 Guanyinqiao, Pedestrian Street, Jiangbei District, Chongqing, China	Sep 2006	42,000		
12. Mianyang New World Department Store 72 Eastern Linyuan Road, Fucheng District, Mianyang City, Sichuan, China	Dec 2011	35,000		
13. Kunming New World Department Store 432 Qingnian Road, Wuhua District, Kunming, Yunnan Province, China	Jun 2004	12,600		

Future Strategies

Future Strategies

Remain steadfast in further developing core offline department store business, reinforce innovation and transformation to cater to the changing consumer's needs

Continue to propel digital upgrade and reform, drive the integration of online and offline retail operations and all-channel development

Strengthen the coordination of key resources and product categories, adjust and upgrade the positioning of branch stores, boost the brand image of our stores and diversify the customer experience

Actively consolidate the resources and layout of supermarket and convenience store business clusters, to maximize the synergy and complementing strengths of group's business

Lift competitive edge in all directions through the "merchandises + services + experiences" approach

Thank You